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Education

Fellow

Health Communities Fellowship
Aspen Institute, Washington, D.C.

Fellow

Culture of Health Leaders
Robert Wood Johnson Foundation, Princeton, New Jersey
Thesis Combatting Social Determinants of Health and Health Access Inequity in Rural Colorado

Master of Science

Health Services Administration
Regis University, Denver, Colorado
Thesis Population Health Outcomes and Rural Physician Practice Longevity: A Colorado Perspective

Clinical Internship

Center for Music Therapy, Austin, Texas

M. Bosworth, MS

Curriculum Vitae

Bachelor of Fine Arts

Neurologic Music Therapy, Minors in Piano Performance and Anatomy and Physiology

Colorado State University, Fort Collins, Colorado

Thesis The Autism Spectrum and Temporal Lobe Function: A Diagnosis with Music Therapy

Research

Resilience for the Board Room and Corner Office

CRC Press, Taylor & Francis Group, in progress

Combatting Social Determinants of Health and Health Access Inequity in Rural Colorado

Volume in University Press

Board Sanctioned Physician Recidivism: A Ten Year Study on Physicians in Five States Participating in a Remediation Program

Center for Personalized Education for Physicians, 2016

Physician Retention in Rural Colorado

University of Denver, 2014

Population Health Outcomes and Rural Physician Practice Longevity: A Colorado Perspective

Regis University, 2013

Certifications

Myers-Briggs Type Indicator

Facilitator and Administrator, 2017

Collaborative Institutional Training Initiative

Medical Ethics Certificate, 2012

Regis University

Healthcare Informatics Graduate Certificate, 2012

Regis University

Healthcare Quality and Patient Safety Graduate Certificate, 2012

Employment History

Assistant Professor

Regis University, 2018-present

Regis University educates men and women of all ages and faiths to take leadership roles and to make a positive impact in a changing society.

Executive Director

Eastern Plains Health Consortium, 2017-present

The organization is an association of rural critical access hospitals across the plains of Colorado with the mission to serve their communities to the fullest by sharing resources to gain the greatest economies of scale.

Founder and Principal

Vertical Strategies, 2016-present

Founded with a rebellious spirit and lofty objectives, we navigate the uncertainty in nonprofits through revolutionary and socially-conscious approaches.

Affiliate Faculty

M. Bosworth, MS

Curriculum Vitae

Regis University, 2014-present

Regis University educates men and women of all ages and faiths to take leadership roles and to make a positive impact in a changing society.

Director of Membership and Business Strategy

Promoted from Director of Workforce and Outreach

Promoted from Director of Workforce

Colorado Rural Health Center, 2012-2016

Colorado Rural Health Center connects rural healthcare providers with resources necessary for success.

Vice President of Affiliate Operations

Dental Lifeline Network, 2010-2012

Dental Lifeline Network (DLN) is a national charitable organization whose mission is to improve the oral health of people with disabilities or who are elderly or medically fragile and have no other way to get help.

Regional Director

Promoted from Area Director

Bethesda Lutheran Communities, 2007-2010

Bethesda is a Christian organization that provides homes and other services for people with developmental disabilities to help them live the lives they want.

Grant Writing

American Dental Association Foundation

Donated Dental Services Support, \$225,000, 2010-2012

Anschutz Family Foundation

Medical Ethics & Technology, \$10,000, 2020

Recreation Center, \$1.1 million, 2007

Arthur Vining Davis Foundation

Theological Implications on Social Determinants, \$65,000, 2020

Bill and Melinda Gates Foundation

Food Security and Education Program, \$500,000, 2018-2020

Caring for Colorado

Rural Hospital Consortium, \$50,000, 2018-2020

Workforce Recruitment Support, \$50,000, 2014

Centers for Disease Control

Rural Health Sustainability, \$300,000, 2018-2021

Colgate-Palmolive Company

Operational Support, \$400,000, 2012-2012

The Colorado Health Foundation

Transgender Primary Care, \$10,000 2020

Rural Hospital Behavioral Telehealth, \$500,000, 2019-2022

Rural Hospital Consortium, \$500,000, 2017-2019

Rural Physical Activity Program, \$500,000, 2017-2019

Change Capital Funding, \$600,000, 2017-2020

Hispanic Clinic Integration, \$500,000, 2015-2017

Workforce and Operational Support, \$800,000, 2012-2015

COPIC Foundation

M. Bosworth, MS
Curriculum Vitae

Workforce Recruitment Support, \$25,000, 2014

Delta Dental Foundation

Rural Dental Program, \$200,000, 2018-2020

Operational Support, \$400,000, 2010-2012

DentaQuest Foundation

Donated Dental Services Support, \$225,000, 2010-2012

DENTSPLY Foundation

Operational Support and Equipment, \$225,000, 2010-2012

Dorsett Brown Foundation

Donated Dental Services Support, \$225,000, 2010-2012

El Pomar Foundation

Workforce Recruitment Support, \$75,000, 2013

Health Resources and Services Administration

Rural Hospital Consortium, \$100,000, 2018-2019

Health Information Technology Workforce Placement, \$900,000, 2015

State Office of Rural Health Operational Support, \$200,000 annually, 2012-2016

John Macy Foundation

Medical Ethics & Technology, \$25,000, 2020

June Rockwell Levy Foundation

Donated Dental Services Support, \$225,000, 2010-2012

The Kresge Foundation

Food Security and Education Program, \$500,000, 2018-2020

Workforce Retention and Pipeline \$600,000, 2015-2016

Maihaugen Foundation

Theological Implications on Social Determinants, \$10,000, 2020

National Institutes of Health

Rural Health Sustainability, \$300,000, 2018-2021

National Rural Health Association

Technical assistance support, \$38,000 annually, 2012-2016

Next50

Geriatric Telemedicine, \$400,000, 2018-2020

Patterson Foundation

Donated Dental Services Support and Equipment, \$400,000, 2010-2012

Phillips Oral Healthcare

Donated Dental Services Support, \$225,000, 2010-2012

The Robert Wood Johnson Foundation

Food Security and Education Program, \$500,000, 2018-2020

Culture of Health Leaders Program, \$60,000, 2017-2019

M. Bosworth, MS

Curriculum Vitae

William McGowan Foundation
Medical Ethics & Technology, \$15,000, 2020

Grants Management and Administration

Rural Health Information Technology Workforce Program
Health Resources and Services Administration, 2015-2016

Rural Health Workforce Expansion
The Colorado Health Foundation, 2018-2020
Caring for Colorado, 2018-2019
Caring for Colorado, 2014-2016

Payment and Delivery System Models
Centers for Medicaid and Medicare Innovation Center, 2013-2015

Nursing Workforce Expansion
COPIC Foundation, 2013-2014

State Office of Rural Health Program
Health Resources and Services Administration, 2012-2016

Organizational Operations
The Colorado Health Foundation, 2012-2016

Rural Workforce Recruitment and Retention
El Pomar Foundation, 2012-2013

Rural Workforce Expansion
The Colorado Health Foundation, 2012-2014

Recognitions and Awards

Robert Wood Johnson Foundation Leadership Program
Culture of Health Leaders Fellow, 2016

Denver Business Journal's 40 Under 40
Nominee Finalist, 2014

K. Patricia Cross Future Leaders Award
Nominee, 2013

Board and Volunteer Service

Academic Integrity Board, Regis University
Board Chair, since 2018

Rural Strategy Taskforce, Regis University
Chair, since 2020

Service Learning Committee, Regis University
Member, 2018-2021

Colorado Workforce Development Council
Advisory Board Member, since 2018

M. Bosworth, MS

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Prime Health

Advisory Board Member, since 2018

The Logan School for Creative Learning

Board Trustee, until 2021

Development Committee Chair, until 2019

National Organization for State Offices of Rural Health

Policy Committee Member, until 2016

Educational Exchange Member, until 2016

Foundation for Colorado Community Colleges

Scholarship Committee Member, until 2015

Health Resources and Services Administration

Veterans Workforce Taskforce Member, until 2016

Colorado Preceptor Roundtable

Convening Chair, until 2016

Colorado Association for Family Medicine Residencies

Advisory Board Member, until 2017

Colorado Welcome Back

Advisory Board Member, until 2016

Colorado Health Services Corps

Governor Appointment Board Member, until 2016

University of Colorado, School of Medicine

Admissions Committee Member, until 2014

Colorado Alliance for Health and Independence

Board Director, until 2013

Colorado Women's Forum in Health Administration

Board Director, until 2012

Alliance

Board Director, until 2010

Government Relations Director, until 2010

Mosaic

Government Relations Committee Chair/Founder, until 2007

Public Relations Committee Chair/Founder, until 2007

Professional Affiliations

Leadership Learning Commons

Network Design Member, since 2019

Health Leadership Legacy Project

Founder and Director, since 2018

Colorado Consumer Health Initiative

M. Bosworth, MS

Curriculum Vitae

Member, since 2018

Colorado Medical Group Management Association
Vendor Member, since 2016

Denver City Club
Member, 2014-2018

Centers for Medicaid and Medicare Services
CMS Innovations Grant Review Chair, 2012-2014

National Organization of State Offices of Rural Health
Fellow, 2012-2014

Colorado Nonprofit Association
Member, since 2012

American College of Healthcare Executives
Member, since 2011

American Music Therapy Association
Member, 2004-2010

Teaching and Curriculum Development

Graduate Health Care Administration Capstone (HSA696)
Regis University, since 2019
Course facilitation, Curriculum development

Health Care Administration Capstone (HCA480)
Regis University, since 2016
Course facilitation

Health Care Administration Internship (HCA485)
Regis University, since 2018
Course facilitation, Curriculum development

Health Care Delivery Systems (HCA410 A/B)
Regis University, since 2015
Course facilitation, Curriculum development
Spring Institute, 2014, 2013
Course facilitation, Curriculum development

Health Coaching (HCA440)
Regis University, since 2017
Course facilitation

Leading Organizations I & II (HCA432 A/B)
Regis University, since 2014
Course facilitation, Curriculum development

Legal Aspects of Health Services (HCA423)
Regis University, since 2015
Course facilitation

Politics in Health since 2015

M. Bosworth, MS

Curriculum Vitae

Course facilitation, Curriculum development

Strategic Planning and Development (HSA602)

Regis University, since 2016

Course facilitation, Curriculum development

Presentations and Facilitation

Organizational Culture Diagnosis and Development

Franklin Health Network, 2021

Diversity, Equity and Inclusion in Rural Health

Western Healthcare Alliance Trend Forum, 2021

The State of Rural Health, Conversations in Care

Regis University, 2021

Capital Change Funding Strategy

Lincoln Community Hospital, 2017

Myers-Briggs Type Indicator Staff Retreat

Franklin Health Network, 2021

Willamette Partnership, 2017

Strategic Planning Facilitation

Reuckert-Hartman Health Professions School Leadership Retreat, 2021

Loretto Heights School of Nursing, Regis University, 2021

Haxtun Health, 2021

Yuma District Hospital & Clinics, 2019

Earthlinks, 2019

University of Colorado, Division of Gastroenterology and Hepatology, 2019

SPARTAN, 2018

University of Colorado, Division of Rheumatology, 2018

The Logan School for Creative Learning, 2017

Melissa Memorial Hospital, 2016

Community Health Needs Assessment Facilitation

Estes Park Medical Center, 2017, 2014

San Luis Valley Health System, 2016

Melissa Memorial Hospital, 2016, 2018

Wray Community Hospital, 2015

Mt. San Rafael Hospital, 2015

Lincoln Community Hospital, 2019

Weisbrod Memorial Hospital, 2019

Kit Carson County Hospital District, 2019

Yuma District Hospital & Clinics, 2019

Haxtun Hospital District, 2019

Sedgwick Hospital District, 2019

Rural Residency Training Tracks Presentation

National Organization for State Offices of Rural Health, 2016

Rural Workforce Trends Presentation

Colorado Hospital Association, 2016

Colorado Medical Board, Department of Regulatory Affairs, 2015

M. Bosworth, MS

Curriculum Vitae

Colorado Telehealth Network, 2015
Colorado Association of Family Medicine Residencies, 2015
Regis University, 2015

Conference Emcee

Eastern Plains Healthcare Consortium, Annual Conference, 2019
Eastern Plains Healthcare Consortium, Annual Conference, 2018
Colorado Rural Health Center, Annual Safety Net Forum, 2016
Colorado Rural Health Center, Annual Conference, 2015
Colorado Rural Health Center, Annual Safety Net Forum, 2015
Bethesda Lutheran Communities, 2009

Rural Physician Retention and Population Health Outcomes Presentations

National Rural Health Association, 2014
The Rural Recruitment and Retention Network, 2014
The Rural Recruitment and Retention Network, 2013

Client Portfolio

Arapahoe Park Pediatrics, Denver, Colorado
Focused on each child's wellness and the peace of mind of every parent.

Banner Health, Sterling, Colorado
Health System

Blue Shield of California, Oakland, California
Commercial Health Insurance

Boundless Spirit, Denver, Colorado
A nonprofit dedicated to assisting with gender transitioning.

Centeno-Schultz Clinic, Boulder, Colorado
The place where most of orthopedic stem cell therapy for knees, hips, shoulders, hands, ankles, and spine was invented.

Center for Personalized Education for Physicians, Denver, Colorado
National non-profit organization offers competence assessment, reentry to clinical practice, education & monitoring services for all healthcare professionals.

Cherry Street Mission Ministries, Toledo, Ohio
Mission: Cherry Street Mission Ministries (Cherry Street) mission serves all who come to us in need, and provides purposeful discipleship by rescuing the downtrodden, restoring hope to the hopeless, and releasing God's greatness to our communities.

Community Care Collective, Denver, Colorado
Community Care Collective brings together healthcare and wellness practitioners to provide a spectrum of services for everyone to live happier, healthier lives.

Dwyer Philanthropy, Detroit, Michigan
Dwyer Philanthropy empowers nonprofits by building and strengthening development programs to raise funds more effectively.

Earthlinks, Denver, Colorado
EarthLinks is an innovative, urban nonprofit in Denver, Colorado, that provides a work program for people who are homeless and low-income to learn skills and create Earth-friendly products that sustain people and the planet.

M. Bosworth, MS

Curriculum Vitae

Estes Park Medical Center and Foundation, Estes Park, Colorado
Critical Access Hospital

Eastern Plains Healthcare Consortium, Hugo, Colorado
A network of Critical Access Hospitals joining forces to create economies of scale.

Harmony Foundation, Estes Park, Colorado
For 50 years we've helped treat addiction to drugs and alcohol. We are a Colorado rehab center and detox serving patients around the country.

Haxtun Hospital District, Haxtun, Colorado
Critical Access Hospital

Hockey Hall of Fame, Toronto, Canada
The Hockey Hall of Fame is home of the Stanley Cup and the finest collection of hockey artifacts in the world.

Keefe Memorial Hospital, Cheyenne Wells, Colorado
Critical Access Hospital

Kit Carson County District Hospital, Burlington, Colorado
Critical Access Hospital

HMRx Healthcare Advisors, Denver, Colorado
HMRx helps medical practices operate as efficient, competitive and profitable businesses.

Lincoln Community Hospital, Hugo, Colorado
Critical Access Hospital

The Logan School, Denver, Colorado
The Logan School for Creative Learning has been a leader in gifted education since 1989.

Melissa Memorial Hospital, Holyoke, Colorado
Critical Access Hospital

Own Your Own Universe (OYOU), Austin, Texas
The mission of the OYOU is to make the arts accessible to everyone.

Sedgwick County Hospital, Julesberg, Colorado
Critical Access Hospital

SPARTAN, Portland, Oregon
The Spondyloarthritis Research and Treatment Network (SPARTAN) and (GRAPPA) are collaborating on a series of educational CME symposia.

Third Way Center, Denver, Colorado
Third Way Center continually adapts innovative science combined with dedicated mental health treatment for youth in need, allowing growth & healing to begin.

University of Colorado Denver, Aurora, Colorado
CU Denver offers more than 130 programs in 13 schools and colleges at the undergraduate, graduate, doctoral and first professional (health) levels.

Walking Doctors, New York, New York, Malaysia
WD makes sure health professionals everywhere are prepared for whatever and whomever comes through the door.

M. Bosworth, MS

Curriculum Vitae

Weisbrod Memorial Hospital, Eads, Colorado
Critical Access Hospital

Willamette Partnership, Portland, Oregon
Willamette Partnership is an environmental nonprofit bringing market-based conservation to infrastructure, working lands, and public health across the West.

Wray Hospital and Clinic, Wray, Colorado
Critical Access Hospital

Youth Development Executives of King County, Seattle, Washington
Youth Development Executives of King County (YDEKC) is a coalition of youth-serving organizations working together to improve outcomes for young people in our region.

Yuma District Hospital & Clinics, Yuma, Colorado
Critical Access Hospital

Media

Cory Gardner and Kamala Harris
Support for rural mental health bill, 2019
<https://www.gardner.senate.gov/newsroom/press-releases/gardner-harris-address-rising-suicide-rates>

Axios – Denver Healthcare Vitals
Rural healthcare system trends, 2019
<https://www.axios.com/health-care-vitals-denver-06158ad2-de27-46fd-8ff2-5e1b9cee64ab.html>

Robert Wood Johnson Foundation
Fellowship Awardees, 2016
Rural Health Trends, 2018
<https://www.rwjf.org/en/blog/2018/11/dont-try-to-fit-rural-health-into-an-urban-box.html>
<http://cultureofhealth-leaders.org/meettheleaders/>

Regis University
Rural Healthcare, 2016
<https://www.youtube.com/watch?v=cSwBM6LPOpU>

Denver Business Journal
Making their Mark, 2014
<https://www.bizjournals.com/denver/print-edition/2014/08/15/making-their-mark-melissa-bosworth-helps-bring.html>

Call COPIC
Colorado Rural Health Center Receives \$25,000 Grant, 2014
[https://www.callcopic.com/who-we-are/news-room/articles/Pages/Colorado-Rural-Health-Center-Receives-\\$25,000-Grant-from-COPIC-Medical-Foundation.aspx](https://www.callcopic.com/who-we-are/news-room/articles/Pages/Colorado-Rural-Health-Center-Receives-$25,000-Grant-from-COPIC-Medical-Foundation.aspx)

The Colorado Trust
Comprehensive Data, Rigorous Analysis, Innovative Conclusions, 2014
<https://www.coloradotrusted.org/content/story/comprehensive-data-rigorous-analysis-and-innovative-conclusions>

The Denver Post
Dental Practice Shut Down by Colorado Reopens as Nonprofit to Serve Nursing Homes, 2011
<https://www.denverpost.com/2011/12/03/dentistry-practice-shut-down-by-colorado-reopens-as-nonprofit-to-serve-nursing-homes/>

M. Bosworth, MS
Curriculum Vitae

Policy

House Bill 16-1142

Colorado Rural Preceptor Tax Credit (passed), 2016

Authored and led bill advocacy group

https://leg.colorado.gov/sites/default/files/documents/2016a/bills/2016A_1142_enr.pdf

Senate Bill 15-197

Advanced Practice Prescriptive Authority (passed), 2015

Lobbying on behalf of membership, public testimony

[http://www.leg.state.co.us/clics/clics2015a/csl.nsf/fsbillcont2/E8468619502FF11787257DE100000435/\\$FILE/197_enr.pdf](http://www.leg.state.co.us/clics/clics2015a/csl.nsf/fsbillcont2/E8468619502FF11787257DE100000435/$FILE/197_enr.pdf)

House Bill 12-532

Children and Developmentally Disabled Patient Access to Dental Care Act (passed), 2012

Authored and lobbied dental services bill in Pennsylvania

<http://www.legis.state.pa.us/cfdocs/billInfo/billInfo.cfm?sYear=2017&sInd=0&body=H&type=B&bn=0532>

TABOR Amendment

Referendum C (passed), 2007

Lobbied and advocated for spending increases for people with disabilities

<https://www.colorado.gov/pacific/sites/default/files/TABOR%20Limit%20and%20Referendum%20C%20-%20A%20Primer.pdf>